

# Evaluation of SCT Primary Programme - Briefing

## *Context & Justification*

Spitalfields Crypt Trust (SCT) (see 'About SCT') has secured funding from the National Lottery Community Fund and the City Bridge Trust (the **donors**) for SCT's **Primary Programme** services, (see 'About the Primary Programme') for a period of three years, commencing October 2018 (see 'Timeframe and Deliverables').

A condition of the donor funding is that SCT undertakes a formal, comprehensive and unbiased evaluation of SCT's Primary Programme services. It is in this context that SCT is now seeking the services of a suitably qualified and experienced **consultant or consultancy**.

## *Our expectations*

Broadly stated, SCT's primary expectation is that the consultant or consultancy conducts a comprehensive and insightful evaluation of the impact and effectiveness of the Primary Programme services. The findings and recommendations of the evaluation should be detailed, specific and impartial, and supported by robust qualitative and quantitative evidence.

SCT can offer sufficient resource in the gathering and provision of both quantitative and qualitative evidence, and the full participation of stakeholders (see SCT provision).

## *Timeframe and deliverables*

The overarching funding project term runs from the 15th October 2018 and 14th October 2021 (the **funding period**).

Midway within the funding period, we would expect **[1]** the delivery of an **interim report** sharing initial findings and recommendations.

At the end of the funding period we would expect **[2]** delivery of an appropriately detailed and conclusive **final report**.

Further detail regarding precise delivery dates, as well as both the content and structure of the reporting deliverables will be presented in a final agreed scope of work document.

## *Audience*

The findings and recommendations of the reports will be shared with the donors to the Primary Programme in the given context. Full details of outputs and outcomes will be supplied.

Moreover, the report may be of potential value in support of an application to extend the existing funding arrangement, or indeed form the basis of speculative approaches to prospective new funders (as far as the fair and unbiased conclusions of the evaluation permit).

We would also like to share the report findings and recommendations with key stakeholder organisations working in the homelessness and addiction sector, including the Home Office, Hackney and Tower Hamlets Councils (including Commissioners), and a number of other peers and academics. The hope is that this evaluation will serve as a platform for wider conversation about our distinct approach to complex needs and addiction, and the relevance of that approach in the landscape of current national practice.

Additionally, SCT's Senior Management Team and Board of Trustees expect conclusions of the evaluation of the report to inform operational decision-making around improvements to service provision, the continued development of monitoring and evaluation frameworks and in refining the strategic direction of travel of SCT.

### *SCT provision*

We are undertaking data collection processes for relevant quantitative data around Primary Programme activity within the period of evaluation. The data will be of sufficient volume, and have the structure and provenance to be the sound evidential basis of evaluation.

We are also collecting some qualitative data from clients via the use of self-assessment forms based on the Warwick-Edinburgh Mental Wellbeing Scale.

Further, relevant stakeholders within the organisation will be available to participate in qualitative feedback on terms which facilitate their open and honest participation.

Prima facie areas of viable inquiry include 'move-on' activity (whether clients move in a pre-planned and structured way, whether they move on to supported housing or other private accommodation); 'relapse' activity (investigating possible underlying causal patterns for client relapse, or early indicators of); the role of addiction counsellors; interactions between services and the client experience of transition between them.

### *Guidance on Expressions of Interest*

We welcome Expressions of Interest from consultants or consultancies by **29<sup>th</sup> July 2019**. The first round of interviews will take place during [week beginning]. A second round of interviews for shortlisted candidates will take place during the week of **5<sup>th</sup> August 2019**. The project is expected to commence from the end of August 2019..

Expressions of Interest should include:

- A verifiable history of relevant training/experience in the undertaking and successful completion of work of this complex nature.
- An outline of the methods and approach that would inform your work, in the context of the working practices of SCT and SCT's use of the 'Recovery Capital' framework as the

foundation of its service model. (An excellent primer on Recovery Capital can be found [here](#)).

- A breakdown of your anticipated financial costs, including day rates, expenses, and inclusive of VAT. Our budget is in the range of £15,000-£20,000.
- An indication of what you would need from us in terms of time, material resources and any input/support from individuals (See 'Our Expectations' for some detail of the support and resources we can offer).
- Any further questions or points of clarification you have that would help substantiate your offering at this time.

## About SCT

We are an East London based charity that helps people with a history of drug or alcohol addictions and complex needs to achieve lasting recovery and a more fulfilling life.

For over 50 years we have met the needs of our local community, serving the most vulnerable and disadvantaged in society, motivated by our inclusive Christian ethos. People coming to us often have multiple and complex needs. Many will have experienced addiction, homelessness, poverty, mental illness, and encounters the criminal justice system.

We aim to address peoples' needs holistically - from housing, employability, health to social connections - all of which need careful attention to make sure people recover in the long-term.

Through our services, and by working with others, we aim to provide the UK's most effective and compassionate recovery programme.

## What we do

We run a residential recovery service, personal development and training services for people in recovery alongside a number of social enterprises. Our pioneering approach embodies best-practice around addiction recovery by treating the whole person and their needs.

### ***The Homeless Drop-in***

We meet the basic needs of people with the provision of food and drink, supplies of toiletries, clothing and shoes, sleeping bags, advice and links to relevant organisations and access to a wide variety of health services.

### ***The Residential and Day Programme***

We offer two phases of supported housing. Our first-stage housing provides a safe and reliable place for our beneficiaries to start their recovery journey. The day programme provides counselling and workshops relating to relapse prevention, recovery and therapy. Our residents also take part in training and development which supports improving self-esteem, creativity and life skills.

### ***Choices***

A peer-led recovery community where people come together, have fun, connect and hold each up in a safe and abstinent environment.

### ***Training and Development Centre***

We offer courses that improve self-esteem, develop creativity and give people more life skills – all the while settling them into a productive routine. Students can also get work experience and training at our social enterprises.

### ***Move-on housing***

Once residents have completed their first stage, they can move into our supported housing in North and South London. To support their on-going recovery, residents in our supported housing maintain regular contact with their expert keyworker and continue to access our day programme and recovery community.

Many begin going back to work or college or start work at one of our social enterprises. Not everyone makes a planned move into our homes, some go back to their families or we can help them to find suitable accommodation with our housing partners.

### ***Social Enterprises***

We run two social enterprises that offer a supportive training ground and work experience, improving trainees' CVs and employment prospects. Paper & Cup is located just around the corner from our Recovery Hub, serving delicious food and drinks and selling second-hand books. Restoration Station restores vintage furniture from the 1950s, 60s and 70s.

### ***Charity Shops***

The sales from our seven charity shops help to fund our services that help people in recovery to find expert support, a safe home, meaningful work and a supportive community.

## ***About the Primary Programme***

The Primary Programme provides residential abstinence-based intensive trauma and addiction therapy for 16 men, provided by our addiction counselling team.

In offering residency, it also provides the safe and structured environment which is essential for the effectiveness of our deep and at times challenging.

We deliver the Primary Programme to people housed in our recovery hostel. This includes group counselling, one to one counselling and access to our other services at our Training and Development Centre. Our Housing Team also supports these men. Once they leave the Residential and Day Programme, we support them into independent accommodation or one of our move-on houses.

The Primary Programme aims to support homeless and addicted men to address the underlying issues behind their addictions to build a new life with hope, connection, health and community.

**For more on SCT and what we do, visit our website [www.sct.org.uk](http://www.sct.org.uk).**

*For an informal chat about this project please call Jonathan Buckerfield on 020 7613 5722 or at [jonathan.buckerfield@sct.org.uk](mailto:jonathan.buckerfield@sct.org.uk).*

